



General Fund Revenue Budget Book 2014/15

March 2014

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Borough Treasurer**

General Fund Revenue Budget 2014/15

Contents

	Page Number
Foreword	1
Summary of Bracknell Forest's General Fund Revenue Budget	3
Summary	7
Chief Executive/Corporate Services Subjective Analysis	9
Children, Young People & Learning Subjective Analysis	17
Adult Social Care, Health & Housing Subjective Analysis	27
Environment, Culture & Communities Subjective Analysis	37

Foreword

This is the ninth budget book that Bracknell Forest has published on a “cash basis”. The target audience is Council members and officers. Whilst a summary of the key financial decisions taken by the Council is included its main purpose is to provide the basis for our in year budget monitoring and Scheme of Virement, the details of which are set out in Financial Regulations.

Further detailed information on the Council’s finances is contained within the following publications:

- Statement of Accounts
- Council Tax Leaflet, and
- Financial Plans and Budgets Supporting Information (which were included with the agenda for the Council meeting on 26 February 2014).

Balancing our budget to avoid any increase in Council Tax has been a challenge. This year we have needed to find savings of £4.0m and have used £2.6m of balances. Our overriding approach has been to increase efficiency and reduce back office costs. This approach coupled with managing demand for our services and taking the opportunity to increase income, means the impact on services to residents will be minimal.

Alongside the 2014/15 Financial Settlement the Government published headline figures for 2015/16 which indicate a further reduction in grant of £3.7m. As confirmed in the Budget on 19 March the Coalition Government’s overarching priority remains the reduction of the national deficit. As a consequence local government funding will continue to be under pressure and further reductions in central government support are expected.

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Summary of Bracknell Forest's General Fund Revenue Budget

Introduction

On 26 February the Council agreed a net revenue budget requirement (before use of General Fund balances) of £89.8m for 2014/15. This reflected the Council's decision to freeze Council Tax at its current level of £1,093.95 for a Band D property for the fourth successive year.

The following pages summarise the Council's budget for 2014/15. The Revenue Budget report presented to the Executive on 11 February indicated that a detailed budget book would be prepared exemplifying the budget proposals at the level of detail required to support the Scheme of Virement.

Budget Strategy

The Executive of the Council issued its draft budget proposals for 2014/15 for consultation on 10 December 2013. Comments on the proposals were invited from the Council's Overview & Scrutiny Commission and its Scrutiny Panels, business ratepayers, the Schools Forum, Parish Councils, voluntary organisations and residents.

The results of the consultations were presented to the Executive on 11 February 2014 who considered the representations made and agreed their final budget proposals for 2014/15. These were then submitted and agreed by the full Council on 26 February 2014.

In the face of significant reductions in public expenditure in general and in grants to Local Government in particular, the scope to invest in new service provision was severely restricted. All of the pressures accommodated in the budget package are simply unavoidable and respond only to changing demographic trends, particularly as they principally relate to increases in children and young people in care and increases in client numbers within Adult Social Care.

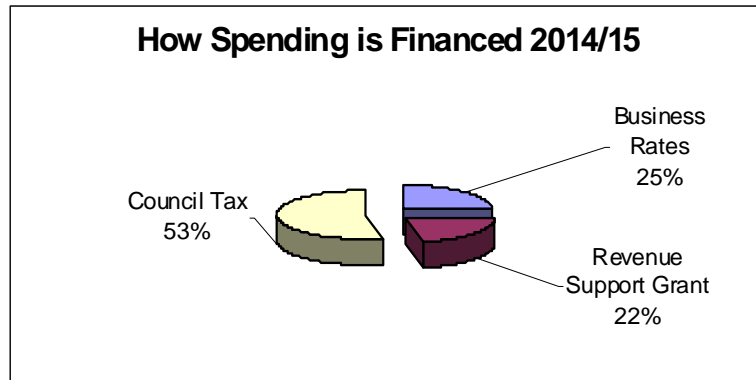
To help balance the budget, savings of £4.0m were identified. As in previous years, economies focused as far as possible on central and departmental support rather than on front line services. However, since it became a Unitary Authority the Council has successfully delivered savings of more than £58m in total. Against this background of continually bearing down on costs and driving to improve efficiency it is becoming increasingly difficult to find further savings in "back-office" areas, which would not compromise the Council's ability to function effectively.

The budget was based on the assumption that there would be no increase in Council Tax and that the Council would receive additional specific grant from central Government equivalent to a 1% increase in 2014/15 (-£0.501m) and 2015/16 as a result. The net revenue budget was £2.624m above the level of government support, retained Business Rates and Council Tax and this funding gap was bridged by a contribution from the Council's revenue balances.

Funding of Council Services

The Council's expenditure of £89.774m will be financed by £2.624m from balances and income from the following sources:

	£m
Council Tax	45.944
Business Rates	14.990
Revenue Support Grant	19.297
Collection Fund Surplus – Council Tax	0.597
Collection Fund Surplus – Business Rates	6.322



Cash Budgets

CIPFA's Service Reporting Code of Practice for Local Authorities (SeRCOP) specifies a standard reporting format that must be adopted in budget setting and in the annual statement of accounts. This comprises both an objective (service based) and a subjective (type of expense) hierarchy. It is this requirement that means we must report the original budget and final accounts to Members on a "total cost" basis, i.e. including non-cash budgets for capital charges and notional pension payments (IAS19 pension adjustments) and fully apportioning central support and service management costs to front line services.

Budget management with departments is in practice undertaken on a "controllable" or "cash basis". In recognition of this the budget monitoring information for 2014/15 presented to the Corporate Management Team and to Members will be on a "cash basis".

A simple definition of "Cash Budget" has been adopted as the standard for in year monitoring.

This would be derived as follows:

	"Total Cost" budget
Less	capital charges
Less	IAS19 pension adjustment
Less	Central recharges (expense and income)
Less	Service Management & support service allocations (expense and income)
=	Cash Budget

The detailed pages set out the "Cash Budgets" for each department with a reconciliation to the information presented to Council on 26 February 2014 on a

“Total Cost” Basis. This establishes the budget framework for in year reporting including the Scheme of Virement.

GENERAL FUND REVENUE BUDGET

SUMMARY

	2014/15 Budget
	£'000
<u>Services</u>	
Chief Executive/Corporate Services	14,102
Children, Young People & Learning	15,250
Adult Social Care, Health & Housing	32,240
Environment, Culture & Communities	23,754
Corporate Wide Savings	381
Sub total	<u>85,727</u>
<u>Other expenditure</u>	
Environment Agency Levy	98
Magistrates' Courts' levy	10
Debt Financing Costs	1,536
Interest	-298
Contingency	1,000
Supplementary Pensions	219
Financial Adjustments	30
Council Tax Support to Parishes	238
Business Rates Growth	-5,963
Capital Expenditure charged against the General Fund	0
Contribution from Capital Resources	-300
Contribution from Earmarked Reserves	11,840
New Homes Bonus grant	-2,660
Local Services Support Grant	-42
Council Tax Freeze grant	-501
Total Cash Budget	<u><u>90,934</u></u>
Reconciliation to Budget approved 26 February 2014	£'000
"Total Cost" budget	89,774
<u>Less</u>	
Recharges to Capital	-646
Recharges to Schools (Funded by Dedicated Schools Grant)	-514
Total "Cash" Budget	<u><u>90,934</u></u>

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15 Budget £' 000
Director of Corporate Services & Resources	402
Head of Finance	2,251
Chief Information Officer	2,346
Head of Property Services	2,873
Head of Legal Services	613
Head of Democratic & Registration Services	1,445
Human Resources Manager	968
Head of Customer Services	1,366
Chief Executive's Office	1,838
TOTAL CASH BUDGET 14/15	14,102

Reconciliation to Budget approved 26 February 2014	£'000
TOTAL COST BUDGET 14/15	8,038
<u>Less</u>	
Capital Charges	1,740
IAS19 Pension Adjustment	909
Recharges	-8,713
Total "Cash" Budget	14,102

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15
	Budget
	£' 000
Director of Corporate Services & Resources	
Director of Corporate Services & Resources	217
Community Engagement	185
Head of Finance	
Finance	1,926
Insurance	325
Chief Information Officer	
ICT Services	2,346
Head of Property Services	
Property Services	282
Industrial & Commercial Properties	-1,699
Surveyors	448
Office Accommodation	1,504
Operations Unit	2,337
Head of Legal Services	
Legal	613
Head of Democratic & Registration Services	
Registration of Electors/Elections	184
Registration of Births Deaths & Marriages	-28
Member & Mayoral Services	934
Democratic Services	355
Human Resources Manager	
Human Resources	493
Unified Training Unit	475
Head of Customer Services	
Local Tax Collection	263
Customer Services	1,103
Chief Executive's Office	
Town Centre Redevelopment	53
Chief Executive's Office (Support)	787
Voluntary Sector Grants	382
Chief Executive	344
Community Safety	247
Community Safety Grants	26
	14,102

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15 Budget
Director of Corporate Services & Resources	£' 000
Employees	207
Transport -Related Expenditure	1
Supplies and Services	9
	<u>217</u>

	2014/15 Budget
Community Engagement	£' 000
Employees	114
Premises Related Expenditure	46
Supplies and Services	28
Rents	-3
	<u>185</u>

	2014/15 Budget
Finance	£' 000
Employees	1,591
Transport -Related Expenditure	3
Supplies and Services	366
Third Party Payment	181
Government Grants	-9
Other Income	-2
Recharges	-204
	<u>1,926</u>

	2014/15 Budget
Insurance	£' 000
Employees	1
Supplies and Services	667
Recharges	-344
	<u>324</u>

	2014/15 Budget
ICT Services	£' 000
Employees	1,572
Transport -Related Expenditure	8
Supplies and Services	758
Third Party Payment	13
Recharges	-4
	<u>2,346</u>

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15 Budget
Town Centre Redevelopment	£' 000
Employees	6
Supplies and Services	47
	<u>53</u>

	2014/15 Budget
Property Services	£' 000
Employees	352
Premises Related Expenditure	-109
Transport -Related Expenditure	3
Supplies and Services	70
Third Party Payment	48
Government Grants	-8
Rents	-73
Recharges	-1
	<u>282</u>

	2014/15 Budget
Industrial & Commercial Properties	£' 000
Premises Related Expenditure	769
Supplies and Services	67
Third Party Payment	23
Sales	-4
Fees & Charges	-31
Rents	-2,502
Other Income	-21
	<u>-1,699</u>

	2014/15 Budget
Surveyors	£' 000
Employees	447
Transport -Related Expenditure	6
Supplies and Services	40
Recharges	-45
	<u>448</u>

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15 Budget
Office Accommodation	£' 000
Employees	223
Premises Related Expenditure	1,230
Transport -Related Expenditure	1
Supplies and Services	39
Third Party Payment	11
	<hr/> <u>1,504</u>

	2014/15 Budget
Operations Unit	£' 000
Employees	414
Transport -Related Expenditure	2,148
Supplies and Services	193
Third Party Payment	226
Other grants, Reimbursements and Contributions	-49
Sales	-6
Other Income	-10
Recharges	-579
	<hr/> <u>2,337</u>

	2014/15 Budget
Registration of Electors/Elections	£' 000
Employees	145
Transport -Related Expenditure	1
Supplies and Services	39
Third Party Payment	4
Sales	-5
	<hr/> <u>184</u>

	2014/15 Budget
Registration of Births Deaths & Marriages	£' 000
Employees	124
Premises Related Expenditure	10
Transport -Related Expenditure	2
Supplies and Services	13
Sales	-174
Other Income	-3
	<hr/> <u>-28</u>

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15 Budget
Legal	£' 000
Employees	638
Transport -Related Expenditure	3
Supplies and Services	73
Other Income	-88
Recharges	-13
	<hr/>
	613
	<hr/>

	2014/15 Budget
Member & Mayoral Services	£' 000
Employees	253
Transport -Related Expenditure	14
Supplies and Services	639
Third Party Payment	28
	<hr/>
	934
	<hr/>

	2014/15 Budget
Democratic Services	£' 000
Employees	294
Premises Related Expenditure	1
Transport -Related Expenditure	3
Supplies and Services	59
Other Income	-2
	<hr/>
	355
	<hr/>

	2014/15 Budget
Human Resources	£' 000
Employees	421
Transport -Related Expenditure	2
Supplies and Services	115
Recharges	-45
	<hr/>
	493
	<hr/>

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15 Budget
Unified Training Unit	£' 000
Employees	523
Transport -Related Expenditure	5
Supplies and Services	3
Sales	-24
Recharges	-32
	<u>475</u>

	2014/15 Budget
Local Tax Collection	£' 000
Employees	425
Transport -Related Expenditure	3
Supplies and Services	228
Government Grants	-191
Other Income	-202
	<u>263</u>

	2014/15 Budget
Customer Services	£' 000
Employees	876
Supplies and Services	207
Third Party Payment	20
	<u>1,103</u>

	2014/15 Budget
Chief Executives Office (Support)	£' 000
Employees	758
Transport -Related Expenditure	2
Supplies and Services	64
Third Party Payment	2
Recharges	-39
	<u>787</u>

	2014/15 Budget
Voluntary Sector Grants	£' 000
Supplies and Services	382
	<u>382</u>

CHIEF EXECUTIVE / CORPORATE SERVICES - REVENUE BUDGET

	2014/15 Budget
Chief Executive	£' 000
Employees	240
Transport -Related Expenditure	1
Supplies and Services	103
	<hr/>
	344
	<hr/>

	2014/15 Budget
Community Safety	£' 000
Employees	157
Supplies and Services	108
Other grants, Reimbursements and Contributions	-18
	<hr/>
	247
	<hr/>

	2014/15 Budget
Community Safety Grants	£' 000
Supplies and Services	56
Government Grants	-30
	<hr/>
	26
	<hr/>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget £' 000
Director & Support	614
Chief Officer - Learning, Achievement & Libraries	2,060
Chief Officer - Children & Families: Social Care	9,797
Chief Officer - Performance & Resources	4,901
Education Services Grant	-2,122
DSB - Delegated & Devolved Funding	62,884
DSB - LEA Items Subject to CEL	11,487
DSB - LEA Items Excluded from CEL	4,013
DSB - Dedicated Schools Grant	-79,736
DSB - Growth in DSG	1,352
TOTAL CASH BUDGET 14/15	15,250
Reconciliation to Budget approved 26 February 2014	£'000
TOTAL COST BUDGET 14/15	25,447
<u>Less</u>	
Capital Charges	6,219
IAS19 Pension Adjustment	2,064
Recharges	1,914
Total "Cash" Budget	15,250

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget £' 000
Director & Support	
Departmental Management Team	614
Chief Officer - Learning, Achievement & Libraries	
School Improvement	617
Adult Education	14
Support to Pupils and Families	391
SEN Support and Provisions	518
14-19 Year Olds	520
Chief Officer - Children & Families: Social Care	
Children's Services & Commissioning	2,001
Children Looked After	5,195
Family Support Services	1,281
Youth Justice	303
Other Children's and Family Services	905
Management & Support Services	112
Chief Officer - Performance & Resources	
Office Services	174
Information Technology Team	289
Admissions & Property	274
Performance & Information	709
Finance Team	421
Human Resources Team	171
School Related Expenditure	266
Extended services and support to families	252
Youth Service	701
Early Years Provision & Support Service	1,643
Education Services Grant	
Education Services Grant	-2,122
DSB - Delegated & Devolved Funding	
Delegated School Budgets	67,405
Other School Grants	-4,521
DSB - LEA Items Subject to CEL	
SEN Provisions and Support Services	7,739
Education out of School	1,080
Pupil Behaviour	498
School Staff Absence and Other Items	1,481
Combined Services Budgets	690
DSB - LEA Items Excluded from CEL	
Early Years Provisions and Support Services	3,729
Support to Schools in Financial Difficulty	284
DSB - Dedicated Schools Grant	
Dedicated Schools Grant	-79,736
DSB - Growth in DSG	
DSB - Growth in DSG	1,352
	15,250

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
Departmental Management Team	£' 000
Employees	611
Transport -Related Expenditure	7
Supplies and Services	1
Recharges and Support Services	-5
	<hr/> <hr/> 614

	2014/15 Budget
School Improvement	£' 000
Employees	1,234
Premises Related Expenditure	145
Transport -Related Expenditure	43
Supplies and Services	707
Third Party Payment	-10
Recharges and Support Services	-441
Government Grants	-51
Other grants, Reimbursements and Contributions	-576
Sales	-341
Rents	-81
Other Income	-8
Contingency/Reserve	-4
	<hr/> <hr/> 617

	2014/15 Budget
Adult Education	£' 000
Employees	363
Premises Related Expenditure	122
Transport -Related Expenditure	4
Supplies and Services	167
Third Party Payment	23
Government Grants	-501
Sales	-22
Rents	-132
Other Income	-10
	<hr/> <hr/> 14

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
Support to Pupils and Families	£' 000
Employees	389
Transport -Related Expenditure	13
Supplies and Services	3
Recharges and Support Services	-14
	391

	2014/15 Budget
SEN Support and Provisions	£' 000
Employees	519
Transport -Related Expenditure	15
Third Party Payment	1
Recharges and Support Services	-17
	518

	2014/15 Budget
14-19 Year Olds	£' 000
Third Party Payment	520
	520

	2014/15 Budget
Children's Services & Commissioning	£' 000
Employees	1,893
Transport -Related Expenditure	90
Supplies and Services	1
Third Party Payment	17
	2,001

	2014/15 Budget
Children Looked After	£' 000
Employees	912
Premises Related Expenditure	14
Transport -Related Expenditure	26
Supplies and Services	129
Third Party Payment	4,120
Transfer Payments	87
Other grants, Reimbursements and Contributions	-63
Other Income	-30
	5,195

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
Family Support Services	£' 000
Employees	540
Premises Related Expenditure	12
Transport -Related Expenditure	37
Supplies and Services	324
Third Party Payment	196
Transfer Payments	172
	<u>1,281</u>

	2014/15 Budget
Youth Justice	£' 000
Employees	472
Premises Related Expenditure	28
Transport -Related Expenditure	8
Supplies and Services	21
Government Grants	-156
Other grants, Reimbursements and Contributions	-70
	<u>303</u>

	2014/15 Budget
Other Children's and Family Services	£' 000
Employees	439
Transport -Related Expenditure	8
Supplies and Services	68
Third Party Payment	282
Transfer Payments	136
Other grants, Reimbursements and Contributions	-28
	<u>905</u>

	2014/15 Budget
Management & Support Services	£' 000
Employees	14
Transport -Related Expenditure	4
Supplies and Services	28
Recharges and Support Services	66
	<u>112</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
Office Services	£' 000
Employees	47
Supplies and Services	135
Third Party Payment	6
Recharges and Support Services	-14
	<u>174</u>

	2014/15 Budget
Information Technology Team	£' 000
Employees	408
Transport -Related Expenditure	12
Supplies and Services	149
Recharges and Support Services	-280
	<u>289</u>

	2014/15 Budget
Admissions & Property	£' 000
Employees	329
Transport -Related Expenditure	1
Supplies and Services	30
Recharges and Support Services	-86
	<u>274</u>

	2014/15 Budget
Performance & Information	£' 000
Employees	653
Premises Related Expenditure	13
Transport -Related Expenditure	16
Supplies and Services	52
Third Party Payment	14
Recharges and Support Services	-18
Other grants, Reimbursements and Contributions	-21
	<u>709</u>

	2014/15 Budget
Finance Team	£' 000
Employees	444
Recharges and Support Services	-23
	<u>421</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
Human Resources Team	£' 000
Employees	409
Transport -Related Expenditure	3
Supplies and Services	6
Recharges and Support Services	-247
	<u>171</u>

	2014/15 Budget
School Related Expenditure	£' 000
Employees	266
Supplies and Services	74
Recharges and Support Services	-74
	<u>266</u>

	2014/15 Budget
Extended Services and Support to Families	£' 000
Employees	180
Premises Related Expenditure	6
Transport -Related Expenditure	7
Supplies and Services	43
Third Party Payment	42
Recharges and Support Services	-26
	<u>252</u>

	2014/15 Budget
Youth Service	£' 000
Employees	546
Premises Related Expenditure	96
Transport -Related Expenditure	9
Supplies and Services	144
Third Party Payment	29
Other grants, Reimbursements and Contributions	-11
Sales	-5
Fees & Charges	-4
Rents	-103
	<u>701</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
Early Years Provision & Support Service	£' 000
Employees	1,283
Premises Related Expenditure	106
Transport -Related Expenditure	35
Supplies and Services	506
Transfer Payments	20
Recharges and Support Services	-14
Government Grants	-249
Sales	-29
Rents	-15
	<u>1,643</u>

	2014/15 Budget
Education Services Grant	£' 000
Government Grants	-2,122
	<u>-2,122</u>

	2014/15 Budget
Delegated School Budgets	£' 000
Employees	57,989
Premises Related Expenditure	4,648
Transport -Related Expenditure	50
Supplies and Services	4,794
Third Party Payment	51
Sales	-38
Rents	-42
Other Income	-47
	<u>67,405</u>

	2014/15 Budget
Other School Grants	£' 000
Employees	2,887
Government Grants	-7,408
	<u>-4,521</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
SEN Provisions and Support Services	£' 000
Employees	1,404
Premises Related Expenditure	14
Transport -Related Expenditure	17
Supplies and Services	269
Third Party Payment	5,912
Recharges and Support Services	123
	<u>7,739</u>

	2014/15 Budget
Education out of School	£' 000
Employees	847
Premises Related Expenditure	36
Transport -Related Expenditure	22
Supplies and Services	96
Recharges and Support Services	99
Government Grants	-3
Contingency/Reserve	-17
	<u>1,080</u>

	2014/15 Budget
Pupil Behaviour	£' 000
Employees	392
Premises Related Expenditure	56
Transport -Related Expenditure	14
Supplies and Services	45
Recharges and Support Services	-1
Sales	-3
Rents	-5
	<u>498</u>

	2014/15 Budget
School Staff Absence and Other Items	£' 000
Employees	-225
Premises Related Expenditure	80
Supplies and Services	263
Third Party Payment	30
Recharges and Support Services	1,353
Government Grants	-20
	<u>1,481</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2014/15 Budget
Combined Services Budgets	£' 000
Employees	423
Transport -Related Expenditure	54
Supplies and Services	55
Third Party Payment	157
Transfer Payments	2
Recharges and Support Services	-1
	<u>690</u>

	2014/15 Budget
Early Years Provisions and Support Services	£' 000
Employees	259
Premises Related Expenditure	2
Transport -Related Expenditure	13
Supplies and Services	3,325
Third Party Payment	53
Recharges and Support Services	77
	<u>3,729</u>

	2014/15 Budget
Support to Schools in Financial Difficulty	£' 000
Employees	284
	<u>284</u>

	2014/15 Budget
Dedicated Schools Grant	£' 000
Government Grants	-79,736
	<u>-79,736</u>

	2014/15 Budget
DSB - Growth in DSG	£' 000
Employees	1,352
	<u>1,352</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget £' 000
Director of Adult Social Care, Health and Housing	-93
Chief Officer - Adults and Commissioning	18,692
Chief Officer - Older People and Long Term Conditions	10,499
Chief Officer - Performance and Resources	1,363
Chief Officer - Housing	1,804
Public Health	-25
TOTAL CASH BUDGET 14/15	<u>32,240</u>
Reconciliation to Budget approved 26 February 2014	£'000
TOTAL COST BUDGET 14/15	35,967
<u>Less</u>	
Capital Charges	432
IAS19 Pension Adjustment	728
Recharges	2,567
Total "Cash" Budget	<u>32,240</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget £' 000
Director of Adult Social Care, Health and Housing	
Management	-93
Chief Officer - Adults and Commissioning	
Social Care Activities	239
Support with Memory & Cognition	2,339
Learning Disability Support	12,787
Mental Health Support	1,628
Assistive Equipment & Technology	8
Commissioning & Service Delivery	573
Internal Services	1,118
Chief Officer - Older People and Long Term Conditions	
Social Care Activities	860
Physical Support	6,361
Assistive Equipment & Technology	380
Social Support - Substance Misuse Support	63
Community Response & Reablement	1,678
Internal Services	1,157
Chief Officer - Performance and Resources	
Finance Team	547
Information Technology Team	283
Human Resources Team	186
Performance Management Team	224
Property Maintenance	123
Chief Officer - Housing	
Housing Options	311
Strategy & Enabling	267
Housing Management Services	-35
Forestcare	14
Supporting People	993
Housing Benefits Payments	103
Housing Benefits Administration	199
Other	-48
Public Health	
Sexual Health Services	805
NHS Health Check Programme	83
Obesity Programmes	33
Substance Misuse Programmes	744
Smoking and Tobacco Programmes	268
Children 5-19 Public Health Programmes	234
Miscellaneous Public Health Services	-2,192
	32,240

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
	£' 000
Management	
Employees	441
Transport -Related Expenditure	0
Supplies and Services	155
Third Party Payment	989
Transfer Payments	44
Government Grants	-64
Other grants, Reimbursements and Contributions	-1,658
	<u>-93</u>

	2014/15 Budget
	£' 000
Social Care Activities	
Employees	201
Transport -Related Expenditure	1
Supplies and Services	10
Third Party Payment	27
Transfer Payments	0
	<u>239</u>

	2014/15 Budget
	£' 000
Support with Memory & Cognition	
Employees	397
Transport -Related Expenditure	4
Supplies and Services	4
Third Party Payment	3,358
Transfer Payments	147
Other grants, Reimbursements and Contributions	-390
Fees & Charges	-1,181
	<u>2,339</u>

	2014/15 Budget
	£' 000
Learning Disability Support	
Employees	977
Premises Related Expenditure	79
Transport -Related Expenditure	24
Supplies and Services	72
Third Party Payment	12,248
Transfer Payments	764
Other grants, Reimbursements and Contributions	-461
Fees & Charges	-916
	<u>12,787</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
Mental Health Support	£' 000
Employees	575
Premises Related Expenditure	1
Transport -Related Expenditure	17
Supplies and Services	4
Third Party Payment	1,264
Transfer Payments	69
Other grants, Reimbursements and Contributions	-252
Fees & Charges	-50
	1,628

	2014/15 Budget
Assistive Equipment & Technology	£' 000
Supplies and Services	8
	8

	2014/15 Budget
Commissioning & Service Delivery	£' 000
Employees	590
Supplies and Services	1
Other grants, Reimbursements and Contributions	-18
	573

	2014/15 Budget
Internal Services	£' 000
Employees	990
Premises Related Expenditure	154
Transport -Related Expenditure	13
Supplies and Services	81
Third Party Payment	28
Transfer Payments	10
Other grants, Reimbursements and Contributions	-68
Sales	-12
Fees & Charges	-78
	1,118

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
Social Care Activities	£' 000
Employees	833
Transport -Related Expenditure	26
Supplies and Services	1
	<u>860</u>

	2014/15 Budget
Physical Support	£' 000
Employees	180
Supplies and Services	10
Third Party Payment	7,625
Transfer Payments	1,289
Other grants, Reimbursements and Contributions	-508
Sales	-1
Fees & Charges	-2,234
	<u>6,361</u>

	2014/15 Budget
Assistive Equipment & Technology	£' 000
Supplies and Services	380
	<u>380</u>

	2014/15 Budget
Social Support - Substance Misuse Support	£' 000
Employees	235
Premises Related Expenditure	42
Supplies and Services	6
Third Party Payment	601
Transfer Payments	4
Government Grants	-825
	<u>63</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
Community Response & Reablement	£' 000
Employees	2,615
Premises Related Expenditure	28
Transport -Related Expenditure	66
Supplies and Services	30
Third Party Payment	539
Other grants, Reimbursements and Contributions	-1,600
	<u>1,678</u>

	2014/15 Budget
Internal Services	£' 000
Employees	1,783
Premises Related Expenditure	72
Transport -Related Expenditure	23
Supplies and Services	93
Transfer Payments	47
Recharges and Support Services	-66
Other grants, Reimbursements and Contributions	-710
Fees & Charges	-38
Recharges	-47
	<u>1,157</u>

	2014/15 Budget
Finance Team	£' 000
Employees	531
Transport -Related Expenditure	6
Supplies and Services	10
	<u>547</u>

	2014/15 Budget
Information Technology Team	£' 000
Employees	141
Transport -Related Expenditure	1
Supplies and Services	141
	<u>283</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
Human Resources Team	£' 000
Employees	184
Transport -Related Expenditure	1
Supplies and Services	1
	186

	2014/15 Budget
Performance Management Team	£' 000
Employees	218
Supplies and Services	6
	224

	2014/15 Budget
Property Maintenance	£' 000
Employees	8
Premises Related Expenditure	115
	123

	2014/15 Budget
Housing Options	£' 000
Employees	306
Premises Related Expenditure	115
Transport -Related Expenditure	1
Supplies and Services	33
Third Party Payment	87
Transfer Payments	8
Fees & Charges	-2
Rents	-225
Other Income	-12
	311

	2014/15 Budget
Strategy & Enabling	£' 000
Employees	255
Transport -Related Expenditure	1
Supplies and Services	21
Government Grants	-10
	267

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
Housing Management Services	£' 000
Premises Related Expenditure	24
Third Party Payment	11
Fees & Charges	-13
Rents	-57
	<hr style="border-top: 1px solid black;"/>
	<hr style="border-top: 1px solid black;"/> -35

	2014/15 Budget
Forestcare	£' 000
Employees	751
Transport -Related Expenditure	11
Supplies and Services	143
Sales	-891
	<hr style="border-top: 1px solid black;"/>
	<hr style="border-top: 1px solid black;"/> 14

	2014/15 Budget
Supporting People	£' 000
Employees	55
Third Party Payment	124
Transfer Payments	945
Government Grants	-120
Sales	-11
	<hr style="border-top: 1px solid black;"/>
	<hr style="border-top: 1px solid black;"/> 993

	2014/15 Budget
Housing Benefits Payments	£' 000
Supplies and Services	467
Transfer Payments	32,802
Government Grants	-33,166
	<hr style="border-top: 1px solid black;"/>
	<hr style="border-top: 1px solid black;"/> 103

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
Housing Benefits Administration	£' 000
Employees	734
Premises Related Expenditure	1
Transport -Related Expenditure	6
Supplies and Services	277
Third Party Payment	24
Transfer Payments	30
Government Grants	-832
Other Income	-41
	<u>199</u>

	2014/15 Budget
Other	£' 000
Employees	-48
	<u>-48</u>

	2014/15 Budget
Sexual Health Services	£' 000
Third Party Payment	805
	<u>805</u>

	2014/15 Budget
NHS Health Check Programme	£' 000
Third Party Payment	83
	<u>83</u>

	2014/15 Budget
Obesity Programmes	£' 000
Third Party Payment	33
	<u>33</u>

	2014/15 Budget
Substance Misuse Programmes	£' 000
Third Party Payment	744
	<u>744</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2014/15 Budget
Smoking and Tobacco Programmes	£' 000
Third Party Payment	268
	<u>268</u>

	2014/15 Budget
Children 5-19 Public Health Programmes	£' 000
Third Party Payment	234
	<u>234</u>

	2014/15 Budget
Miscellaneous Public Health Services	£' 000
Employees	850
Transport -Related Expenditure	7
Supplies and Services	8
Third Party Payment	628
Government Grants	-3,049
Other grants, Reimbursements and Contributions	-636
	<u>-2,192</u>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget £' 000
Director of Environment, Culture & Communities	262
Chief Officer Leisure & Culture	4,330
Chief Officer Planning & Transport	3,772
Chief Officer Environment & Public Protection	13,295
Chief Officer Performance & Resources	2,095
TOTAL CASH BUDGET 14/15	23,754
Reconciliation to Budget approved 26 February 2014	£'000
TOTAL COST BUDGET 14/15	33,213
<u>Less</u>	
Capital Charges	5,432
IAS19 Pension Adjustment	955
Recharges	3,072
Total "Cash" Budget	23,754

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget £' 000
Director of Environment, Culture & Communities	
Director and Support	243
Training, Marketing, Research and Development	19
Chief Officer Leisure & Culture	
Archives	111
South Hill Park	452
Community Arts and Cultural Services	2
Parks, Open Spaces and Countryside	1,205
Sports Development & Community Recreation	79
The Look Out	-75
Edgbarrow/Sandhurst Sports Centres	157
Bracknell Leisure Centre/Coral Reef	579
Harmanswater Swimming Pool	6
Easthampstead Park Conference Centre	190
Horseshoelake Water Sports	25
Downshire Golf Complex	-19
Libraries	1,618
Chief Officer Planning & Transport	
Transport Policy, Planning & Strategy	486
Traffic Management & Road Safety	828
Public Transport Subsidy incl Concessionary Fares	1,474
Building Control	3
Development Control	227
Planning Policy (including Local Transport Plan)	473
Local Land Charges	-87
Other	229
Environmental Initiatives	139
Chief Officer Environment & Public Protection	
Waste Management	6,538
Street Cleaning	1,301
Highway Maintenance (including Street Lighting)	4,531
On/Off Street Parking	4
Easthampstead Park Cemetery & Crematorium	-958
Environmental Health (incl Pest & Dog Control)	751
Trading Standards (including Licensing)	272
Emergency Planning	81
Other	170
Parks, Open Spaces & Countryside	898
Landscape Holding Account	-293
Chief Officer Performance & Resources	
Departmental Management	487
Departmental Support Services	948
Departmental Personnel Running Expenses	52
Departmental Office Services Running Expenses	154
Departmental IT Running Expenses	254
Smart Card	200
	23,754

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Director and Support	£' 000
Employees	241
Transport -Related Expenditure	1
Supplies and Services	1
	<hr/>
	243
	<hr/>

	2014/15 Budget
Training, Marketing, Research and Development	£' 000
Employees	2
Supplies and Services	17
	<hr/>
	19
	<hr/>

	2014/15 Budget
Archives	£' 000
Third Party Payment	111
	<hr/>
	111
	<hr/>

	2014/15 Budget
South Hill Park	£' 000
Premises Related Expenditure	20
Supplies and Services	432
	<hr/>
	452
	<hr/>

	2014/15 Budget
Community Arts and Cultural Services	£' 000
Supplies and Services	2
	<hr/>
	2
	<hr/>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Parks, Open Spaces and Countryside	£' 000
Employees	664
Premises Related Expenditure	351
Transport -Related Expenditure	37
Supplies and Services	104
Third Party Payment	127
Government Grants	-5
Other grants, Reimbursements and Contributions	-29
Sales	-4
Fees & Charges	-1
Rents	-37
Other Income	-2
	<u>1,205</u>

	2014/15 Budget
Sports Development & Community Recreation	£' 000
Employees	61
Premises Related Expenditure	4
Transport -Related Expenditure	2
Supplies and Services	25
Government Grants	-6
Sales	-7
	<u>79</u>

	2014/15 Budget
The Look Out	£' 000
Employees	364
Premises Related Expenditure	130
Transport -Related Expenditure	1
Supplies and Services	268
Third Party Payment	33
Sales	-137
Fees & Charges	-709
Rents	-25
	<u>-75</u>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Edgbarrow/Sandhurst Sports Centres	£' 000
Employees	347
Premises Related Expenditure	153
Transport -Related Expenditure	1
Supplies and Services	64
Third Party Payment	6
Other grants, Reimbursements and Contributions	-48
Fees & Charges	-365
Other Income	-1
	<u>157</u>

	2014/15 Budget
Bracknell Leisure Centre/Coral Reef	£' 000
Employees	3,559
Premises Related Expenditure	1,590
Transport -Related Expenditure	10
Supplies and Services	970
Third Party Payment	2
Sales	-1,013
Fees & Charges	-4,270
Rents	-253
Other Income	-16
	<u>579</u>

	2014/15 Budget
Harmanswater Swimming Pool	£' 000
Employees	6
	<u>6</u>

	2014/15 Budget
Easthampstead Park Conference Centre	£' 000
Employees	1,000
Premises Related Expenditure	282
Supplies and Services	607
Fees & Charges	-1,699
	<u>190</u>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Horseshoelake Water Sports	£' 000
Employees	6
Premises Related Expenditure	19
	25

	2014/15 Budget
Downshire Golf Complex	£' 000
Employees	756
Premises Related Expenditure	140
Transport -Related Expenditure	43
Supplies and Services	539
Third Party Payment	2
Sales	-758
Fees & Charges	-741
	-19

	2014/15 Budget
Libraries	£' 000
Employees	1,100
Premises Related Expenditure	241
Transport -Related Expenditure	20
Supplies and Services	354
Sales	-5
Fees & Charges	-85
Other Income	-7
	1,618

	2014/15 Budget
Transport Policy, Planning & Strategy	£' 000
Employees	746
Premises Related Expenditure	1
Transport -Related Expenditure	15
Supplies and Services	412
Third Party Payment	28
Government Grants	-341
Fees & Charges	-155
Other Income	-220
	486

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Traffic Management & Road Safety	£' 000
Employees	513
Premises Related Expenditure	51
Transport -Related Expenditure	6
Supplies and Services	39
Third Party Payment	235
Other grants, Reimbursements and Contributions	-15
	<u>829</u>

	2014/15 Budget
Public Transport Subsidy incl Concessionary Fares	£' 000
Employees	5
Premises Related Expenditure	42
Supplies and Services	211
Third Party Payment	1,487
Government Grants	-179
Other grants, Reimbursements and Contributions	-65
Fees & Charges	-4
Rents	-13
Other Income	-10
	<u>1,474</u>

	2014/15 Budget
Building Control	£' 000
Employees	304
Transport -Related Expenditure	11
Supplies and Services	22
Fees & Charges	-334
	<u>3</u>

	2014/15 Budget
Development Control	£' 000
Employees	987
Premises Related Expenditure	2
Transport -Related Expenditure	4
Supplies and Services	59
Sales	-62
Fees & Charges	-748
Other Income	-15
	<u>227</u>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Planning Policy (including Local Transport Plan)	£' 000
Employees	494
Transport -Related Expenditure	1
Supplies and Services	27
Third Party Payment	89
Other grants, Reimbursements and Contributions	-33
Other Income	-105
	<hr/> 473 <hr/>

	2014/15 Budget
Local Land Charges	£' 000
Employees	77
Sales	-123
Other Income	-41
	<hr/> -87 <hr/>

	2014/15 Budget
Other	£' 000
Employees	187
Premises Related Expenditure	40
Transport -Related Expenditure	2
	<hr/> 229 <hr/>

	2014/15 Budget
Environmental Initiatives	£' 000
Employees	135
Transport -Related Expenditure	4
Supplies and Services	24
Other Income	-24
	<hr/> 139 <hr/>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Waste Management	£' 000
Employees	117
Premises Related Expenditure	24
Transport -Related Expenditure	4
Supplies and Services	164
Third Party Payment	7,720
Government Grants	-818
Other grants, Reimbursements and Contributions	-142
Sales	-483
Other Income	-48
	6,538

	2014/15 Budget
Street Cleaning	£' 000
Employees	66
Premises Related Expenditure	11
Supplies and Services	10
Third Party Payment	1,347
Sales	-133
	1,301

	2014/15 Budget
Highway Maintenance (including Street Lighting)	£' 000
Employees	633
Premises Related Expenditure	904
Transport -Related Expenditure	22
Supplies and Services	113
Third Party Payment	2,981
Sales	-17
Other Income	-105
	4,531

	2014/15 Budget
On/Off Street Parking	£' 000
Employees	52
Premises Related Expenditure	393
Supplies and Services	15
Third Party Payment	377
Fees & Charges	-830
Other Income	-3
	4

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Easthampstead Park Cemetery & Crematorium	£' 000
Employees	223
Premises Related Expenditure	227
Transport -Related Expenditure	7
Supplies and Services	75
Third Party Payment	70
Fees & Charges	-1,552
Other Income	-8
	<hr/>
	-958 <hr/>

	2014/15 Budget
Environmental Health (incl Pest & Dog Control)	£' 000
Employees	718
Transport -Related Expenditure	29
Supplies and Services	13
Third Party Payment	57
Sales	-56
Fees & Charges	-9
Other Income	-1
	<hr/>
	751 <hr/>

	2014/15 Budget
Trading Standards (including Licensing)	£' 000
Employees	494
Premises Related Expenditure	1
Transport -Related Expenditure	12
Supplies and Services	59
Third Party Payment	5
Fees & Charges	-290
Other Income	-9
	<hr/>
	272 <hr/>

	2014/15 Budget
Emergency Planning	£' 000
Employees	71
Transport -Related Expenditure	2
Supplies and Services	6
Third Party Payment	2
	<hr/>
	81 <hr/>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15
	Budget
Other	£' 000
Employees	23
Premises Related Expenditure	26
Supplies and Services	1
Third Party Payment	156
Other grants, Reimbursements and Contributions	-36
	<hr/>
	170

	2014/15
	Budget
	£' 000
Parks, Open Spaces & Countryside	
Employees	96
Premises Related Expenditure	813
Supplies and Services	7
Third Party Payment	3
Other Income	-21
	<hr/>
	898

	2014/15
	Budget
	£' 000
Landscape Holding Account	
Employees	723
Premises Related Expenditure	7
Transport -Related Expenditure	252
Supplies and Services	64
Third Party Payment	9
Recharges	-1,348
	<hr/>
	-293

	2014/15
	Budget
	£' 000
Departmental Management	
Employees	484
Transport -Related Expenditure	2
Supplies and Services	1
	<hr/>
	487

	2014/15
	Budget
	£' 000
Departmental Support Services	
Employees	937
Transport -Related Expenditure	11
	<hr/>
	948

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2014/15 Budget
Departmental Personnel Running Expenses	£' 000
Employees	52
	<u>52</u>

	2014/15 Budget
Departmental Office Services Running Expenses	£' 000
Premises Related Expenditure	2
Supplies and Services	155
Sales	-3
	<u>154</u>

	2014/15 Budget
Departmental IT Running Expenses	£' 000
Supplies and Services	254
	<u>254</u>

	2014/15 Budget
Smart Card	£' 000
Employees	72
Supplies and Services	148
Third Party Payment	47
Sales	-63
Other Income	-4
	<u>200</u>